

Risk Matrix

Probability	Almost Certain	Low (4)	Medium (8)	High (12)	High (16)
	Likely	Low (3)	Medium (6)	Medium (9)	High (12)
	Possible	Low (2)	Low (4)	Medium (6)	Medium (8)
	Unlikely	Low (1)	Low (2)	Low (3)	Low (4)
		Low	Medium	High	Extreme
Impact					

ERW Risk Register



October 2015 (Final)

Financial

Inherent Risk

Risk Reference	Nature / Description of Risk	Risk Owner	Probability	Impact	Risk Score		Actions to Mitigate Risk	Transfer detail (if necessary and date)	Additional Detail	LA / Hub	Escalation from LA detail (if necessary and date)	Following Mitigation			Date appear on ERW Register	Date taken off ERW Register
												Probability	Impact	Risk Score		
1	WG Funding may not be timely resulting in underspend at the end of the financial year	Managing Director / Section 151 Officer	Likely	High	9	Tolerate	Effective plans locally to mitigate impact. Financial forward planning with contingency arrangements so that essential implementation is not hindered. Constant communication with WG to improve expectation. Communication to WG		2016-17 commitment form WG to work more effective with regions and LAs, should help situation. MD success at getting fair funding formula for all regions will positively impact on ERW	N/A		Likely	Medium	6	March 2015	
2	Measured impact does not reflect value for money on ERW's work outcomes	Managing Director	Likely	Medium	6	Treat	Comprehensive VFM Framework in place. In house monitoring of effectiveness; support in any identified areas of concern. Regular reports to Exec. Board. VFM monitoring and recommendations from Internal Audit undertaken.		Suggest taking of register after Exec. Board and Joint Committee review VFM Framework and reports. Due to report to JC July 2016 comparison data with other regions.	N/A		Unlikely	Low	1	March 2015	
3	Local Authorities do not meet their requirements for funding the Consortium	Directors	Unlikely	High	3	Treat	Adherence to the Legal Agreement- Full commitment from all LA's.		Financial report to JC note- increase required in 2017-18	N/A		Unlikely	Low	1	March 2015	July 2015
4	EIG in year cut	Section 151 Officer	Possible	High	6	Escalate WG	ADEW WLGA	Escalate to WG		N/A					March 2015	
5	Individual LAs fail to comply with Grant Regulations and limited assurance given from other LA's to PCC	Section 151 Officer and Head of Internal Audit	Likely	High	9	Treat	Clear agreed financial guidance and procedures. Correspondence from Section 151 Officer and Internal Audit to all LA's. Assurance for PCC from each LA. Improved communication and understanding of roles, responsibilities and risks. Training and termly finance officers meeting.			N/A		Possible	Medium	4	March 2015	
6	Region not funded fairly by WG in proportion to number of schools, pupils and teachers		Likely	High	9	Escalate WG	On-going correspondence to WG over past year. Commitment given re sparsity		Constant on-going discussions with WG. JC opt not to write to WG but to raise via representatives. Limited control on external factors. Breakthrough in discussions but nothing confirmed in writing 10.5.16	N/A		Likely	High	9	March 2015	

7	Financial pressures in each LA leading to cuts affecting school services	LAs	Likely	High	9		ERW maintains high delegation rate to schools		On-going information and discussion. Impact on capacity and willingness of schools to engage on self improving system. Further work with HT board to ensure clarity around expectations of HT to collaborate and the remuneration.		All	Almost Certain	High		October 2015	
---	--	-----	--------	------	---	--	---	--	--	--	-----	----------------	------	--	--------------	--